

**Mountains Recreation and
Conservation Authority**

Preliminary Fiscal Year 2011-2012 Expense Budget

Group Account Name	Actual 09/10	Final budget 10/11	10 months 4/30/11	Prelim Budget 11-12	Note
Salaries and Wages	\$ 4,801,177	\$ 4,948,283	\$ 4,008,684	\$ 4,325,559	a
Payroll Benefits	\$ 2,620,258	\$ 3,001,767	\$ 2,639,906	\$ 2,667,251	a
Contract Services	\$ 1,737,521	\$ 1,983,400	\$ 1,565,550	\$ 1,811,061	
General Office	\$ 115,498	\$ 136,000	\$ 95,811	\$ 106,104	
Telephone & Data Services	\$ 186,924	\$ 225,000	\$ 217,071	\$ 201,041	b
Legal Notices/Publications	\$ 30,521	\$ 30,000	\$ 30,707	\$ 11,168	
Travel, Per Diem and Mileage	\$ 55,904	\$ 43,000	\$ 40,927	\$ 45,374	
Interpretive Supplies	\$ 16,385	\$ 17,000	\$ 17,639	\$ 17,000	
Training	\$ 36,766	\$ 130,000	\$ 53,299	\$ 55,422	
Misc. Operating /Other	\$ 26,324	\$ 45,000	\$ 8,188	\$ 4,254	
Insurance	\$ 659,970	\$ 720,000	\$ 466,934	\$ 660,100	
Bank Service Charges	\$ 37,810	\$ 36,000	\$ 30,461	\$ 35,000	
Marketing & Promotion	\$ 32,993	\$ 93,000	\$ 39,354	\$ 43,580	
Uniforms & Operational Supplies	\$ 191,903	\$ 191,000	\$ 238,581	\$ 303,487	c
Maintenance	\$ 599,227	\$ 760,000	\$ 515,511	\$ 544,678	
Fuel & Transportation	\$ 329,455	\$ 353,000	\$ 314,283	\$ 352,053	d
Utilities	\$ 786,975	\$ 1,050,000	\$ 639,642	\$ 937,960	
Grants - Out	\$ 154,900	\$ 225,000	\$ 70,100	\$ 300,000	
Land Acquisition & Purchase	\$ 9,719,909	\$ 3,954,729	\$ 4,948,514	\$ 6,895,000	
Construction & Improvements	\$ 4,269,105	\$ 10,455,949	\$ 3,248,037	\$ 6,577,000	
Capital Equipment Purchases	\$ 471,781	\$ 745,959	\$ 791,245	\$ 415,452	e
Debt Service	\$ 52,923	\$ 64,000	\$ 11,077	\$ 30,000	
TOTAL EXPENSES	\$ 26,934,229	\$ 29,208,087	\$ 19,991,521	\$ 26,338,544	

Notes to MRCA Preliminary Fiscal Year 2011-2012 Expense Budget

- a. Decrease of 10 positions from FY 10/11 Final Budget.
- b. Actual trending higher than budget; may revise on FY 11/12 Final Budget.
- c. Budget includes food expenses for MRCA Educational Camps - schools provided own food prior FY 09/10.
- d. Fuel is estimated at \$4.30 per gallon for FY 11/12.
- e. Current year expenses include additional \$310,000 in Fire Engines not budgeted in FY 11/12.